



**METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY**

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November 25, 2009

Mr. Phil Ryan, Executive Director  
Metropolitan Development & Housing Agency  
701 South Sixth Street  
Nashville, Tennessee 37206

RE: Kraft CPSs PLLC Review - Management & Work on New Convention Center

Dear Mr. Ryan:

The review of the management and work on the proposed convention center by Metropolitan Development & Housing Agency ("MDHA") prepared by Kraft CPAs PLLC is enclosed. This review was requested as a result of reports we received about the contracting practices of MDHA related to your work for the Metropolitan Government on the convention center project. We appreciate the cooperation by you and your staff in the preparation of the report.

The report indicates serious flaws in contracting practices by MDHA. The errors made were in violation of MDHA's policies. The Metropolitan Government entrusted this work to you with the expectation that MDHA would act with care and concern in the way contracts were entered and monitored. Given our history with MDHA and MDHA's success on many projects for the Metropolitan Government, including the Titans' Stadium and Nashville's Main Library, we need to understand why these breaches of your policy occurred and your plans to correct the problems. Your response to these questions will allow us to determine whether it is of the Metropolitan Government's best interests to continue working with MDHA on this project.

Sincerely,

Sue B. Cain  
Director of Law

Richard Riebeling  
Director of Finance